INFRASTRUCTURE PROJECTS

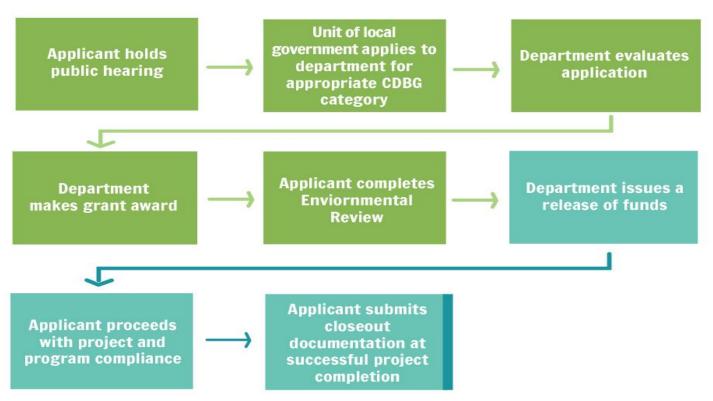






Infrastructure – Standard Process

Community Development Block Grant - Disaster Recovery









Infrastructure – Eligible Costs

- Energy efficiency improvements;
- Handicapped accessibility improvements (including improvements to buildings used for general conduct of government); and
- Architectural design features and other treatments aimed at improving aesthetic quality (e.g., sculptures, fountains).







Infrastructure – Preparedness and Mitigation

Incorporating preparedness and mitigation into there building of facilities is encouraged.

The goal is to rebuild in ways that are safer and stronger.







Infrastructure – Eligible Activities

Infrastructure Activities

- Repairing, replacing, or relocating damaged public facilities
- The acquisition, construction, reconstruction, rehabilitation, or installation of public facilities and improvements are eligible activities under CDBG-DR and can be carried out by a grantee,
- Typical activities include rehabilitation of schools, health care centers, water or wastewater facilities, drainage improvements, etc.







Infrastructure – Preparedness and Mitigation

Advantages of Preparedness and Mitigation (as a component of an eligible activity)

- Preparedness and mitigation measures for rebuilding activities helps to ensure that communities recover to be safer, stronger, and more resilient.
- Preparedness and mitigation measures also reduce costs in recovering from future disasters.
- Mitigation measures must be a necessary expense related to the disaster relief, long-term recovery, and restoration of infrastructure.

Infrastructure – Ineligible Costs

The maintenance and repair of public facilities and improvements is generally ineligible (e.g., filling potholes, repairing cracks in sidewalks, mowing grass at public recreational areas or replacing street light bulbs).

Operating costs associated with public facilities or improvements are ineligible unless part of a CDBG-assisted public service activity or eligible as an interim assistance activity.







Infrastructure – LMI Benefit National Objective

CDBG-funded public facilities and improvements will typically be categorized under the LMI Benefit national objective as an Area Benefit activity.

Under the area benefit criteria, the public facility/improvement must benefit all residents of an area where at least 51 percent of the residents are LMI. The service area need not have coterminous boundaries with Census tract borders or other officially recognized boundaries, but must be primarily residential in nature.







Infrastructure – LMI Benefit - Records

If qualifying an activity under the Area Benefit criteria, records to keep include:

- Boundaries of the service area;
- Documentation that the area is primarily residential (e.g., zoning map);
- Income characteristics of households in the services area (Census/American Community Survey)







Infrastructure - LMI - Limited Clientele

Facilities benefiting a specific targeted group of persons, of which at least 51 percent must be low- and moderate-income.

Serving a group primarily presumed to be LMI such as abused children, battered spouses, elderly persons, severely disabled adults, homeless persons, illiterate adults, persons living with AIDS, and migrant farm workers;

Public facilities such as homeless shelters or group homes for persons with special needs are just two of the examples of public facilities that may qualify under the Limited Clientele criteria. The populations served by these facilities are populations that are presumed to be LMI persons or families.







Infrastructure - LMI Housing National Objective

Public facilities or improvements can also qualify under the LMI housing national objective if the facility exclusively assists in the provision of housing to be occupied by LMI income households.







Infrastructure - LMI Job Creation

If the grantee is undertaking public facilities or improvements under the LMI job creation and retention national objective category and more than one business will be served, the 51 percent LMI job requirement may be met by aggregating the jobs created or retained by affected businesses under the following criteria (§570.208(a)(4)(vi)(F):







Infrastructure - Slum/Blight National Objective

The delineated area in which the activity occurs must meet a definition of a slum, blighted, deteriorated or deteriorating area under state or local law;

Additionally, the area must also meet either one of the two conditions specified below: At least 25 percent of the properties throughout the area exhibit the following:

- Physical deterioration of buildings/improvements;
- Abandonment of properties;
- Chronic high occupancy turnover rates or chronic high vacancy rates in commercial or industrial buildings;
- Significant declines in property values or abnormally low property values relative to other areas in the community; or (e) Known or suspected environmental contamination.







Infrastructure - Urgent Needs National Objective

Public facilities or improvement actives may also qualify under the Urgent Needs national objective if the following qualifications are met:

- The activity is designed to alleviate existing conditions that pose a serious and immediate threat to the health or welfare of the community;
- The existing conditions are of recent origin or recently became urgent (generally, within the past 18 months);
- The grantee is unable to finance the activity on its own;
 and
- Other sources of funding are not available







Infrastructure – Monitoring Compliance

- Is the activity consistent with an identified Need or Strategy in the program participant's Action Plan, or in a Subrecipient agreement.
- Does the program participant's file documentation contain information sufficient to verify eligibility.
- Does the activity properly qualify as an eligible public facility/improvement acquisition, construction, reconstruction, rehabilitation, or new construction activity.







Infrastructure – Monitoring Compliance Cont.

- Do the program participant's records describe the boundaries of the service area?
- Does the size of the service area appear consistent with the nature and scope of the activity?
- If census data were used, is it consistent with HUD's published data for the point in time when the activity's ability to qualify under this national objective was determined by the program participant?
- Does this activity meet the required percentage of LMI population in the service area (whether it qualified under census or survey data or is an "exception" community)?







Infrastructure - Partnering

Subracipiont

Subrecipient		Contractor
Selection	Designated by the grantee.	 Must be selected through a competitive procurement process. States: 24 CFR 570.489(g) Entitlements: 24 CFR Part 85.36
Monitoring & Performance	 Federal administrative and monitoring requirements States: 24 CFR 570.492 Entitlements: Part 84 & 85 	 Must achieve performance goals identified in the contract.
Cross-Cutting Requirements	Subject to Requirements	Subject to Requirements



Contractor





Infrastructure - Procurement

- Were sealed bids used for this activity?
- If sealed bids were used, did the program participant receive two or more responsible bids for the applicable procurement transactions reviewed?
- If the program participant issued Invitations for Bids (IFBs), were the IFBs publicly advertised; and did they:
 - Include specifications and pertinent attachments;
 - clearly define the items or services needed in order for the bidders to properly respond to the invitation; and
 - prescribe a time and place for the public opening of all bids?







Infrastructure – Procurement Continued...

If the program participant issued Invitations for Bids (IFBs), were the IFBs publicly advertised; and did they:

- include specifications and pertinent attachments;
- clearly define the items or services needed in order for the bidders to properly respond to the invitation; and
- prescribe a time and place for the public opening of all bids?







Best Practices

- Proactively inventory and geocode public infrastructure assets and centrally retain maintenance records for those assets
- Understand capabilities of existing financial management systems, and consider pre-disaster enhancements necessary to accommodate the management of disaster-related data
- Implement controls and efficiencies within your jurisdiction's procurement process that ensures full compliance with local, state, and federal procurement rules PRIOR to letting of contracts
- Develop and incorporate administrative requirements for disaster response and recovery into everyday business practices
- Create or identify entity charged with managing your jurisdiction's disaster recovery—financial management







SINGLE-FAMILY RESIDENTIAL REPAIR







Single-Family Residential Repair (RR)

- Homeowner rehabilitation is one of the most common community development programs administered nationwide.
- CDBG-DR funds provide a wide range of flexibility with rehabilitation of projects and design considerations.
- Grantees can choose to do emergency repair programs, spot rehabilitation or full house rehabilitation.







Single-Family Residential Repair (RR)

- CDBG-DR funds may be used to assist existing homeowners that can document disaster damage with the repair, rehabilitation, or reconstruction of owneroccupied units.
- Grantees have the flexibility under the CDBG-DR
 Program to design repair and rehabilitation programs that meet the unmet needs of their residents.







Single-Family Rehab - Programs

- Energy efficiency programs aimed at improving the energy efficiency of homes
- Handicapped accessibility programs through which improvements, are made to homes of persons with disabilities to make the home more accessible;
- Emergency repair programs that provide for the repair of certain elements of a housing unit in emergency situations
- Weatherization programs aimed at improving a home's ability to withstand the elements, including insulation and weather-stripping







Single-Family Rehab - Reconstruction

Reconstruction is an eligible activity.

Reconstruction means demolishing and re-building a housing unit on the same lot in substantially the same manner.

- The number of housing units on the lot may not be increased as part of a reconstruction, however, the number of rooms in a unit may be increased or decreased.
- Reconstruction also includes replacing an existing substandard manufactured housing unit with a new or standard manufactured housing unit.







Single-Family Rehab – Eligible Costs

Eligible costs include:

- Labor and materials,
- Replacement of principal fixtures and components of existing structures;
- Water and sewer connections;
- Installation of security devices, including smoke detectors; and
- Conservation costs for water and energy efficiency;
- Elevation
- Allowable preparedness and mitigation repairs.







Single-Family Rehab – Eligibility Requirements

- Ownership of the Property
- Property taxes are current, deferred, or on an approved payment plan in good standing
- Property type and location
- Household income
- Principal residency
- Documentation of previous assistance received (DOB)







Single-Family Rehab – Eligibility Requirements

Applicant(s) may be deemed ineligible for any of the following reasons:

- Applicant not recorded owner of Property
- Title issues
- Senior lienholder refuses to sign subordination agreement
- Reverse mortgage exists
- Pending Bankruptcy
- Pending Foreclosure
- Outstanding Property taxes







Tie Back to the Disaster Requirement

How This Requirement Can Be Shown

For physical losses:

Proof of Damage or insurance estimates (the most effective tool)







Documenting LMI Housing

- The total cost of the activity, including both CDBG and non-CDBG funds
- The size, annual income, and FHEO characteristics of households occupying CDBG-assisted and designated LMI units
- A copy of the written agreement indicating the total number of dwelling units and the number of LMI units
- For rental housing only:
 - Rent charged (or to be charged) after assistance for each assisted unit
 - Documentation showing the affordability of units occupied (or to be occupied) by LMI households





Best Practices—Management

Case management approach, high-level staff, ongoing communication and follow-up with applicant

Single automated workflow tool used by all contractors

- Manage production
- Ongoing project management
- View application end to end (intake to payment)
- Document and support decisions
- Serve as system of record

Immediate response to problems

Multi-disciplinary team of experts on call







OFFICE OF LABOR STANDARDS AND ENFORCEMENT (OLSE)

Training for Community







HUD's Mission

To create strong, sustainable, inclusive communities and quality affordable homes for all.







Responsibility of OLSE

To support HUD's mission by ensuring construction laborers and mechanics working on covered projects are paid no less than the Federal prevailing wage rate for the type of work they perform.







Session Layout

Davis Bacon and Related Acts (DBRA)

- History of Davis Bacon Act
- Related Acts Regulations

CDA Responsibilities

- Contract/Project Management
- Enforcement Procedures
- Requirements with HUD

Community Development Block Grants (CDBG)

- DBRA Applicability
- Incidental Rule







Davis Bacon & Related Acts Brief History

Drafted by Pennsylvania Senator James J. Davis and New York Representative Robert L. Bacon

Enacted by Congress on March 3, 1931 signed by President Herbert Hoover

Triggered by Public Works Projects in excess of \$2000 Related Acts Developed throughout







Davis Bacon & Related Acts Related Acts Regulations

Copeland "Anti-Kickback Act - Enacted in 1934

- U.S. Senator Royal S. Copeland's Senate Subcommittee on Crime
 - Found that 25 % of money paid to laborers went back to employers
- Regulates payroll deductions
 - FICA, taxes, court ordered payments, fringe benefits, etc.
- Sanctions are under the General Provisions of Title 18

Contract Work Hours and Safety Standards Act (CWHSSA) Enacted in 1964

- Requires payment of time and a half for hours in excess of 40 a week
 - Liquidated damages include \$10.00 per employee per day violation
 - \$100,000 Threshold
- Prohibits unsanitary, hazardous, or dangerous working conditions on federal and federally financed and assisted construction projects







Davis Bacon & Related Acts

Character of Work

Residential Construction

 Projects involving the construction, alteration, or repair of apartment buildings 4 stories or less in height.

Building Construction

Above 4 stories

Highway Construction

 Projects involving initial construction, alteration, or repair of roads, streets, highways, alleys, parking areas, sidewalks, etc.

Heavy Construction

playarounda ata

Any construction that cannot be classified as Residential,
 Building or Highway

- Irrigation projects, storm sewers, water.

COMMUNITY PLANNING DEVELOPMENT

CDA Responsibilities

Contract/Project Management

Bidding Solicitation and Award

- Form HUD 4010
- Most recent general wage schedule
- Check general contractor's eligibility

Payroll Reviews

Apprentices

Conduct Employee Interviews

- Form HUD 11
- Payroll comparison

Contact General Contractors About Discrepancies

- Underpaid workers
- Inconsistent information
 - Clarifying information







Record of Employee Interview

U.S. Department of Housing and Urban Development Office of Labor Relations

OMB Approval No. 2501-0009 (exp. 12/31/2013)

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. This agency may not collect this information, and you are not required to complete this form, unless it displays a currently valid OMB control number. The information is collected to ensure compliance with the Federal labor standards by recording interviews with construction workers. The information collected will assist HUD in the conduct of compliance monitoring; the information will be used to test the veracity of certified payroll reports submitted by the employer. Sensitive Information collected on this form is considered sensitive and is protected by the Privacy Act. The Privacy Act requires that these records be maintained with appropriate administrative, technical, and physical safeguards to ensure their security and confidentiality. In addition, these records should be protected against any anticipated threats or hazards to their security or integrity that could result in substantial harm, embarrassment, inconvenience, or unfairness to any individual on whom the information collected herein is voluntary, and any information provided shall be kept confidential.

1a. Project Name			2a. Employee Name							
1b. Project Number			2b. Employee Phone Number (including area code)							
1c. Contractor or Sub	contractor (Employer)		2c. Employee Home Address & Zip Code							
3a. How long on this job?	3b. Last date on this job before today?	3c. No. of hours last day on this job?	2d. Verification of identifyes No 4a. Hourly rate of pay?	4b. Fringe Benefits?	4c. Pay stub?					
		and the state of t		Vacation Yes No Medical Yes No Pension Yes No	Yes No					
Your job classificat	ion(s) (list all) continue	on a separate sheet if n	ecessary		**************************************					
6. Your duties		$\mathbf{X} = \mathbf{I}$	\rightarrow	-						
7. Tools or equipmen	t used			V 1 17 VI						
Are you an apprent Are you paid for all				hours worked in excess of 40 in a v						
12a. Employee Signa	ture		12b. Date							
13. Duties observed to	by the Interviewer (Please	be specific.)								
14. Remarks					â					
15a. Interviewer nam	e (please print)	15b. S	Signature of Interviewer	15c. Date of in	terview					
Payroll Exami	nation									
17a. Signature of Pa	yroll Examiner		17b. Date							

U.S. Department of Labor

PAYROLL

Wage and Hour Division

(For Contractor's Optional Use; See Instructions at www.dol.gov/whd/forms/wh347instr.htm)

U.S. Wage and Hour Division

Rev. Dec. 2008

Persons are not required to respond to the collection of information unless it displays a currently valid OMB control number.

NAME OF CONTRACTOR OR SUBCONTRACTOR				ADDRES	SS		OMB No.: 1235-0008 Expires: 01/31/2015							
PAYROLL NO. FOR WEEK ENDING			PROJEC	TNO.	NO.									
(1)	(2) 2 w	(3)	T.	(4) DAY AND DATE		(5)	(6)	(7)	(8) DEDUCTIONS					(9)
NAME AND INDIVIDUAL IDENTIFYING NUMBER (e.g., LAST FOUR DIGITS OF SOCIAL SECURITY NUMBER) OF WORKER	NO. OF WITHOUNG EXBAPTIONS	WORK CLASSIFICATION	01.088	HOURS WORKED EA	CHDAY	TOTAL RATE	GROSS AMOUNT EARNED	FICA	WITH- HOLDING TAX		OTHER	TOTAL DEDUCTIONS	NET WAGES PAID FOR WEEK	
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While completion of Form WH-347 is optional, it is mandatory for covered contractors and subcontractors performing work on Federally financed or assisted construction contracts to respond to the information collection contained in 29 C.F.R. § 5.3., 5.5(a). The Copeland Act
(40 U.S.C. § 3145) contractors and subcontractors performing work on Federally financed or assisted construction or information to the information collection contractors by a statement with respect to the wages paid each employee during the preceding week? U.S. Department of Labor (DCL) regulations at
29 C.F.R. § 5.5(a)(3)(ii) require contractors to submit weekly a copy of all payrolls to the Federal agency contracting for or financing the contraction by a signed "Statement of Compliance" indicating that the payrolls are correct and complete and the proper Davis-Bacon prevailing wage rate for the work performed. DDL and federal contracting agencies receiving this information review the information to determine that employees have received legally required wages and fringe benefits.

Public Burden Statement

We estimate that is will take an average of 55 minutes to complete this collection, including time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. If you have any comments regarding these estimates or any other aspect of this collection, including suggestions for educing this burden, send them to the Administrator, Wage and Hour Division, U.S. Department of Labor, Room S3502, 200 Constitution Avenue, N.V. Washington, D.C. 20210.

Date				(b) WHERE FRINGE BENEFITS AF	E PAID IN CASH				
I,(Name of Signatory Party) do hereby state: (1) That I pay or supervise the payment of the persons emp		(Title)		 Each laborer or mechanic listed in the above referenced payrol has been pa as indicated on the payroll, an amount not less than the sum of the applicable basic hourly wage rate plus the amount of the required fringe benefits as liste in the contract, except as noted in section 4(c) below. 					
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(2) That any payrolls otherwise unde correct and complete; that the wage rates applicable wage rates contained in any was set forth therein for each laborer or mecha (3) That any apprentices employed in program registered with a State apprention Training, United States Department of Lai with the Bureau of Apprenticeship and Training.	for laborers or mechanic age determination incorporantic conform with the work the above period are dult eship agency recognized for, or if no such recognized	es contained therein are rated into the contract, t k he performed. y registered in a bona fix by the Bureau of Appreted agency exists in a Si	not less than the that the classifications de apprenticeship nticeship and						
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the above reference	asic hourly wage rates p bed payroll, payments of e made to appropriate pro section 4(c) below.	fringe benefits as lister	d in the contract		ABOVE STATEMENTS MAY SUBJECT THE CONTRACTOR OR SECUTION, SEE SECTION 1001 OF TITLE 18 AND SECTION 231 OF TITLE				

Record of Employee Interview

U.S. Department of Housing and Urban Development Office of Labor Relations OMB Approval No. 2501-0009 (exp. 12/31/2013)

Public reporting burden for this collection of information is estimated to average 15 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. This agency may not collect this information and you are not required to complete this form, unless it displays a currently valid OMB control number. The information is collected to ensure compliance with the Federal labor standards by recording interviews with construction workers. The information collected of with construction workers. The information is collected to sensity the information will be used to test the veracity of certified payrall reports submitted by the enployer. Sensitive Information collected on this form is considered esnitive and intervent of the entry of t

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CDA Responsibilities

Enforcement Procedures

Information Clarification

- Contact general contractors to clarify any information that is unclear
 - Break down of Fringe Benefits
 - Payroll discrepancies
 - Mismatching of information between payrolls and HUD –
 11s
 - Send questionnaires or contact workers

Restitution Notices

- Send formal letters to the general contractor
 - List the total amount of workers affected and total dollar amount
 - Allow 30 days for response

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT Office of Labor Relations FEDERAL LABOR STANDARDS QUESTIONNAIRE

HUD FORM 4730

UMS Approved No. 2501-0018 (Exp. 06/38/2007)

We are conducting a review of federal labor standards compliance on the project named below. We are asking for certain information regarding your employment on this project. Sending this questionnaire to you does not imply that your employer has violated any law.

Please respond to all of the questions listed below. Your responses will be considered confidential and will not be released to anyone without your permission. Your answers should refer only to the time during which you worked on this project. Please return the completed form as soon as possible, using the envelope provided, which needs no postage.

If you have any questions, please call: Cory Chu, Contractor Ind. Relations Spec. - 212-542-7148

Employer			Projectnam	e, number ar	nd location			
1. Your Name			2. YourJob title					
3. When did you wor	\$14.59		4. Where die	d you work (jol	b site, shop, etc)?			
From: 5. What duties did y		To: project?						
What tools did yo Howwere you paretc.)			8. If your wa		i on piece work, how was your board, per unit, etc.)?			
9. What was your hourly wage on this project? \$		10a. Did you receiv benefits?	F-0.70-50	10b. If yes receive?	, which fringe benefits did you			
		ies 🖺 iv	• 🗖	Medical				
11. On average, how many hours did you work each week?	12. Did you ever work over 40 hours in a single week?	13. If you worked o per week, did you re overtime pay (at lea your regular rate of	over 40 hours eceive ast 1½ times pay)?	Pension Other 14. If you of overtime ho of weeks in	Specify: Specify:			
how many hours did you work each	work over 40 hours in a single week? Yes No check stubs or a	13. If you worked o per week, did you re overtime pay (at lea	over 40 hours eceive ast 11½ times pay)?	Pension Other 14. If you of overtime ho of weeks in and/or tota	Specify: Specify: Specif			

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPN	IENT
Office of Labor Relations	

HUD FORM 4730

GMB Approved No. 2501-0018 (Exp. 06/38/2007)

Fam HJD-4730 (8/2004)

FEDERAL LABOR STANDARDS QUESTIONNAIRE

PREMIOUS EDITION IS DESCLETE

18. Identify employees (name, address, phone) you supervise	d
I affirm that the information provided herein is accurate to	the best of my knowledge.
Employee Name (Please print clearly)	Home Phone Number (including area code
Current address (Include apartment number, if any) (Street/Cit Code)	y/State/Zip Alternate Phone Number(s) (including area code)
Permanent/Alternate Address (if current address is temporary)	Email address
Signature	Date
Disclosure Authorization	<u> </u>
I authorize the HUD representative to disclose my name and the enforce my rights under the Acts administered by the U.S. Dep	
Signature:	Date:
Public reporting burden for this collection of information is estimated i reviewing instructions, searching existing data sources, gathering and collection of information. The information is considered sensitive and voluntary. This agency may not collect this information, and you are n valid Office of Management and Budget (OMB) control number.	d maintaining data needed, and completing and reviewing the will not be released without your approval. Provision of this is
HUD and local agencies administering HUD-assisted programs must HUD-assisted construction and maintenance work. Enforcement act information about their employment on covered projects.	

CDA Responsibilities

Requirements with HUD

Contract/Project Management

Semi Annual Reports

- Submit every 6 months
- Include projects awarded during the 6 months
- Include restitution paid during this period regardless of when contract was let

Additional Wage Classification Requests

- Include documents to justify rates
- Contact local CIRS

Technical Assistance

Request technical assistance from CIRS with any questions.







Community Development Block Grants (CDBG) DBRA Applicability

DBRA Applicable

- 8 units and above
- Utilized in Construction Costs
 - Not applicable if only utilized for land acquisition, soft costs, professional fees, anything non-construction related

Equipment Installation

- Installation cost exceeding 13% of the total equipment cost
 - Not applicable if installation cost does not exceed 13% and does not require demolition or alterations to property

Force Account Work

 Work done by employees hired directly by the grantee (city or state workers, etc.) are not subject to DERA

Community Development Block Grants (CDBG) Incidental Rule

Incidental Rule

- Site work, parking garages, etc.
- Must be built at the same time as residential or building projects to avoid Highway/Heavy Prevailing Wages.
 - Cost cannot exceed 20% of total project cost or \$1 million.







Online Resources

Overview

http://portal.hud.gov/hudportal/HUD?src=/program_offices/labor_standards_enforcement - Overview

<u>http://portal.hud.gov/hudportal/HUD?src=/program_offices/labor_standards_enforcement/OLRLibrary</u> - Library of Letters and On-the-Mark! Series

Forms

http://portal.hud.gov/hudportal/documents/huddoc?id=DOC_12586.pdf: HUD - 4010

http://www.in.gov/ocra/files/Labor_Standards_Form_14-Employee_Interview.docex_12.31.13.doc: HUD - 11







Online Resources Cont.

DBRA Related Websites

https://www.sam.gov/portal/SAM/%23%2311: Federal Debar List

http://portal.hud.gov/hudportal/documents/huddoc?id=makingdavisba
conwork001.pdf: DBRA Guide for Local Agencies

http://www.wdol.gov/: General Wage Schedule







MONITORING TIPS AND TRICKS







Welcome and Speakers

- Session Objectives
 - Explain the importance of monitoring and how to assess risk to guide monitoring efforts
 - Understand how to prepare for and what to expect during a HUD monitoring visit







Agenda

- Who gets monitored
- How to assess risk
- What to monitor
- Preparing for a DEO monitoring visit
- Common HUD findings
- HUD sanctions









Why Monitor?

- Compliance with statutes and regulations
- Prevention of fraud, waste, and abuse
- Early detection of inefficiencies
- Improvement
- Identification of best practices







Who Should YOU Monitor?

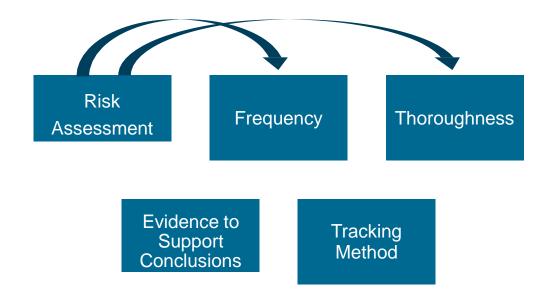
- Subgrantees
- Subrecipients
- Contractors
- Yourselves
- ANYONE WHO SPENDS CDBG-DR FUNDS







The Five Habits of Highly Effective Subrecipient Monitoring











Risk Assessment Factors

- Financial Management
- Overall Management
- Satisfaction (Citizen Complaints)
- Services (Complexity of Programs)









Rating and Ranking

1. Rate each subrecipient/subgrantee

CITY OF ALTO

Factor	Maximum Score	Points Assigned
1. Financial	47	16
2. Management	34	15
3. Satisfaction	4	2
4. Services	15	
TOTAL	100	39







Rating and Ranking

2. Rank subrecipients by risk level

Grantee	Total Score	Rank
Alto	39	3
Wells	67	1
Lufkin	55	2

3. Use Ranking to develop monitoring schedule







Essential Items that Must be Monitored

- Eligibility of activities and beneficiaries
- National Objectives
- Tie to disaster
- Prevention of duplication of benefits from FEMA, SBA, insurance, and other sources
- Program policies and procedures, i.e. internal controls and separation of duties

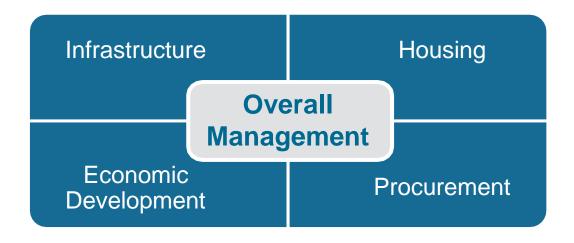






CPD Monitoring Handbook

- Contains sample exhibits used by HUD for monitoring CDBG-DR grantees
- Grantees should review the Handbook to understand what HUD reviews during monitoring visits









Monitoring Exhibits

a. Is the national objective adequately documented in the most

[24 CFR 570.506, 570.490, or applicable Federal Register notice]	Yes	No	N/A
Describe Basis for Conclusion:			
b. For single family properties:			
i. If benefiting a low-to-moderate income (LMI) household, does the			
file document that the household is at or below 80 percent of Area Median Income?	Yes	No	N/A
Describe Basis for Conclusion:			
ii. If using the Slum/Blight national objective on an Area basis, does the			
file demonstrate that the area meets the definition of a slum, blighted, deteriorated or deteriorating area under state or local law?	Yes	No	N/A
Describe Basis for Conclusion:			
iii. If using the Slum/Blight national objective on a Spot basis, is the			
rehabilitation <i>limited</i> to those conditions that are detrimental to public health and safety?	Yes	No	N/A
Describe Basis for Conclusion:	1		
iv. For an activity classified as Urgent Need, was the need demonstrated (via publication in the program participant's Action Plan) within 18			





Preparing for DEO

- Create uniform recordkeeping and file management system
- Assign knowledgeable personnel to prepare for monitoring visit and ensure all files are accessible to DEO staff
- Designate someone to assist DEO staff during the entirety of the monitoring visit







Get Organized

- Create Checklists: Put it in the file and have someone check to ensure that all required documents are present and final
- If you have an electronic system: Create a road map for the system to ensure moving from screen to screen is userfriendly and that it's 100% clear where to go to find required documents
- Have a rehearsal: Walk through a file using the DEO/HUD Monitoring Exhibits. Can you answer all the questions using only the information found in the file? Check for any duplicate or incomplete records.







When Working with DEO

- DEO is a partner, not an adversary
- Converse in HUD-speak to be effective
- Provide documentation when requested
- Findings are not personal, and may ultimately prevent even more consequential findings









After DEO Leaves

- Monitoring Report issued in 90 days
- Grantee has 30 days to respond
- Findings (Corrective Action) versus Concerns (Recommended Action)
- Monitoring Reports are FOIA-able, but are generally not shared unless requested







Common Findings: Recordkeeping

- **24 CFR 570.490**
 - "State shall establish and maintain such records as may be necessary to facilitate review and audit by HUD…"
- Lack of recordkeeping may signify deeper deficiencies







Common Finding: Duplication of Benefits

- Section 312 of the Stafford Act (42 U.S.C. 5155)
- Questions DEO will ask:
 - Did you do it?
 - Did you do it right?
- Commonly leads to repayment
- Applies to all assistance (housing, infrastructure, and economic development)







Common Finding: National Objective

- 24 CFR 570.483
- Not as common in CDBG-DR program where grantees can utilize urgent need national objective in accordance with Federal Register Notice
- Most commonly cited for wrongly calculating Low/Moderate Income (LMI) Area Benefit service areas







Common Findings: Financial Management

- 24 CFR 570.489(d), Fiscal Controls and Accounting Procedures
- 2 CFR 200
- Not just Financial Analysts monitoring, this is also a part of Overall Management
- DEO will:
 - Check Financial Management Reports
 - Interview Staff
 - Review source documentation that establishes "basis of cost"







Common Findings: Procurement

- 24 CFR 570.489(g)--vendors
- 24 CFR 570.489(h)—conflict of interest
- Sole Source/ Non-competitive Procurement
- Sandy provisions
 - Performance Requirements
 - "Penalties" or Liquidated Damages
- Overuse of Change Orders







Common Findings: Environmental Compliance

- 24 CFR Part 58
- 24 CFR Part 50
- Incorrect environmental assessment undertaken
- Recognizing "Choice Limiting Actions"
- Expenditures prior to "Authorization to Use Grant Funds" (AUGF)
- Follow up "mitigating actions" i.e. elevation of structure







Sanctions

- States: 24 CFR 570.495
- Entitlements: 24 CFR 570.910
- May include but not limited to:
 - Advising grantee not to do it again
 - Advising grantee to suspend or terminate payment
 - Making grantee repay funds out of general revenue







Questions?







GRANT CLOSEOUT: WILL YOU BE READY?







Welcome and Speakers

Session Objectives

- Identify grant Closeout requirements
- Identify Closeout reports
- Identify minimum reporting metrics for Closeout
- Identify steps in the Closeout process







Agenda

- Grant Closeout Requirements
- Closeout Reports
- Minimum Reporting Metrics
- Closeout Process Expectations







DR Grant Closeout—Today's Discussion

- Grant Closeout Requirement Tiers
- Disaster Recovery Closeout Process
 - Assessment Is grant ready to close?
 - Pre-Closeout CPD Rep/Grantee coordination to complete/correct data
 - Closeout Process/route documentation and update systems
- What can you do to prepare?







Grant Closeout Requirements

- All Federal Grants: 2 CFR 200 Subpart F
- HUD Grants: 24 CFR 570.509
- CPD Grants: CPD Closeout Notice
- Disaster Recovery Grants: DR Closeout Process







Assessing the DR Grant

What makes a DR Grant appear to be ready for Closeout consideration?

- Financial Status of Grant
 - Grant is at least 90% drawn, and/or
 - Grantee hasn't drawn funds "in a while"
- Status of Activities
 - Most Activities have a status of "Complete"
- Performance of Grant
 - Grantee has reported significant Actual Accomplishments in most activities







DEO Assumptions

- Grant has been monitored
- Grantee has "finished" recovery under this grant
- DRGR Action Plan/QPR are in good condition:
 - Activities are properly categorized (Type & Status)
 - National Objectives are correct/supported
 - All financial "caps" and "goals" have been met
 - Accomplishments have been properly reported
 - Grantee expenditures are fully reported







DEO Assumptions (continued)

- All Financial transactions are complete:
 - Grantee does not intend to draw any more
 - All drawn funds have been expended by grantee
 - It's ok if some grant funds are repaid or left behind
- No outstanding audit issues/corrective actions:
 - DEO/HUD Audits
 - OIG Audits
 - Single Audits







Closeout Reports—Checking Data

- DEO Grant Manager (CPD Rep/Specialist) generates SERA Closeout Reports: (DR Grant Closeout Folder in SERA)
- Two types of reports:
 - Financial Reports
 - Performance Reports







Closeout Reports—Checking Data (continued)

- Financial Report ??
 - Grant meets overall benefit requirement
 - Does not exceed funding caps/limits
- Financial Report ??
 - Identify amount of grant funds that have been drawn, returned by the grantee, or remaining balance that will be left
- Financial Report ??
 - All disbursed funds must be reported as "Expended" by the grantee







Closeout Reports—Checking Data (continued)

- Performance Report ??
 - All Activities have status of "Completed"
 - Actual Accomplishments have been reported and within "reasonable variance" of the Proposed numbers
 - Performance Data has been reported at the minimum required metrics or better (Chart of Minimum Performance Standards on later slides)
- Performance Report ??
 - Verify FHEO Performance Measures and data equal to Total Actuals in Performance Report ??







DR Closeout Reports—Performance Report 01 Minimum Reporting Metrics—Area Benefit

Activity Type:	Performance Metrics:
Public Facilities	# of Public Facilities or #Properties
Infrastructure	# of Public Facilities and/or # Linear Feet of Improvements or # Linear Miles of Improvements
Clearance/Demolition	# of Properties
Debris Removal	# of Properties and/or # of Households
Economic Development	# of Businesses and # of Jobs Created or # of Jobs Retained







DR Closeout Reports—Performance Report 01 Minimum Reporting Metrics—Area Benefit

Activity Type:	Performance Metrics: (Minimum)
Economic Development	# of Businesses and # of Jobs Created or # of Jobs Retained
Housing - Owner Occupied	# of Single Family Units and # of Owner Households
Housing - Multi Family	# of Mulit-Family Units and # of Renter Households and # of Properties







Final SERA Reporting

- DEO Grant Manager (Rep/Specialist) works with grantee until all data is correct in SERA – according to Closeout Reports
- DEO Grant Manager (Rep/Specialist) invites Grantee to submit a "final" SERA Action Plan & QPR
 - Submission does not have to wait for the end of a quarter
 - HUD Review/Approval of the QPR must ensure all data is complete, accurate, and reflects final accomplishments in order to allow for closeout of the grant







Grant is "Ready to Close"

- Final QPR is Approved by SERA Grant Manager
- DEO Grant Manager (Rep/Specialist) advises DR Closeout
 Team that the grant is "Ready to Close"
 - Grant status will be updated to "Ready to Close"
 - Grantee does not have to submit any more QPRs
- DEO Grant Manager asks Grantee to prepare/submit the Closeout Checklist and Certification







The Closeout Begins

- Now the actual Closeout begins
 - Grantee submits Closeout Checklist and Certification
 - DEO Grant Manager reviews documents, resolves any discrepancies with grantee







The Closeout Continues

- DEO Grant Manager (Rep/Specialist) prepares closeout agreement and sends to grantee for signature
- Grantee signs agreement and returns to DEO Grant Manager for signature







What Can You Do to Prepare?

- Communicate with DEO Rep/Specialist
 - Let them know when you are approaching "the beginning of the end"!
- Report data on programs as they close
 - Report Actual Accomplishments
 - Update Activity Status
 - Manage Remaining balances of funds (if possible)
- Check SERA Data
 - Run the Closeout Reports and check your data







What Happens After Closeout?

Be sure you have planned for:

- Compliance Oversight after closeout:
 - Who will do it?
 - How will oversight efforts be funded?
 - What happens if ineligible costs are found later on?
- Program Income generated after closeout:
 - Where will it go?
 - Be sure it is only used for eligible expenditures
- Record Retention Begins!
 - The date of the Closeout Agreement from HUD marks the beginning of the Record Retention – inform any subrecipients/partners

Questions?





